

#### Our mutual model continues to drive our sustainable success.

Being a responsible business is part of our mutual heritage – we've been committed to doing business in a way that positively impacts our members, employees, communities and the environment for over 135 years.

Over the last five years, we have achieved a significant amount:



Grown our membership by 1.5 million to 16.3 million members



Remained no. 1 for customer satisfaction among our peer group<sup>1</sup>



Remained one of the UK's most trusted financial brands<sup>2</sup>



Grown our stock of residential mortgages by £32 billion to £194 billion and retail deposits by £39 billion to £177 billion



Achieved our long-term target of a 10% market share of current accounts



Delivered £2.9 billion of member financial benefit<sup>3</sup>



Credit ratings	2016	2021
Standard & Poor's <sup>4</sup>	Α	Α+
Moody's <sup>4</sup>	A1	<b>A</b> 1
Fitch <sup>4</sup>	Α	A+



CFT1 ratio demonstrates our financial strength

30 Sep 2021 23.2% 37.7%



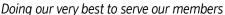
Become greener in our operations: carbon neutral for scope 1 and 2 emissions since 2020



#### Our focus on mutuality continues forward to today...

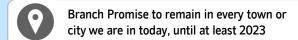
Our five cornerstones underpin our core purpose of 'building society, nationwide'.

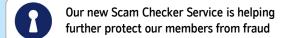
#### **Building Legendary Service**

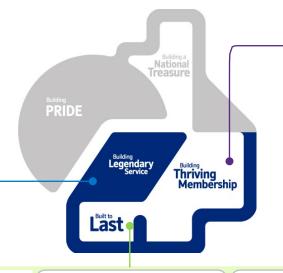




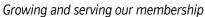
No. 1 for customer satisfaction among our peer group for over nine years<sup>1</sup>







#### **Building Thriving Membership**







Helped 1 in 7 first time buyers into a home of their own, supported by our Helping Hand and 95% LTV mortgages



Returning value to members with a £1 million monthly prize draw, competitive savings rates and a current account switching incentive



Supporting greener homes - with our green product range, and launch of our new retrofit proposition pilot

#### **Built to Last**

Managing the Society for the long term



5.5% UK leverage ratio

37.7% Common Equity Tier 1 ratio



£850 million underlying profit



£145 million member financial benefit<sup>2</sup>, from better incentives and pricing than the market average



#### ...building society, nationwide

Our five cornerstones underpin our core purpose of 'building society, nationwide'.

#### **Building PRIDE**

Creating a healthy culture for our people





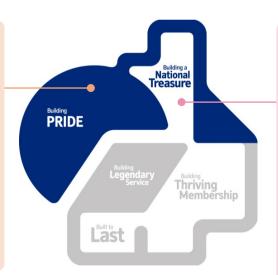
Committed to giving our colleagues greater flexibility in working arrangements, with our Future of Work programme



Mind Workplace Wellbeing Gold Award, for our support for colleague mental health and wellbeing



Invested in real-time listening technology, helping us action colleague feedback in a timely way



#### **Building a National Treasure**



Contributing to our wider community



Five Mutual Good Commitments, focused on building a better society



Celebrating 20 years of our partnership with Shelter, a charity focused on tackling homelessness



Joined the Net Zero Banking Alliance; Glasgow Financial Alliance for Net Zero; and Business Ambition for 1.5 Degrees campaign



Engaged with the Science Based Targets Initiative (SBTi), developing science-based targets

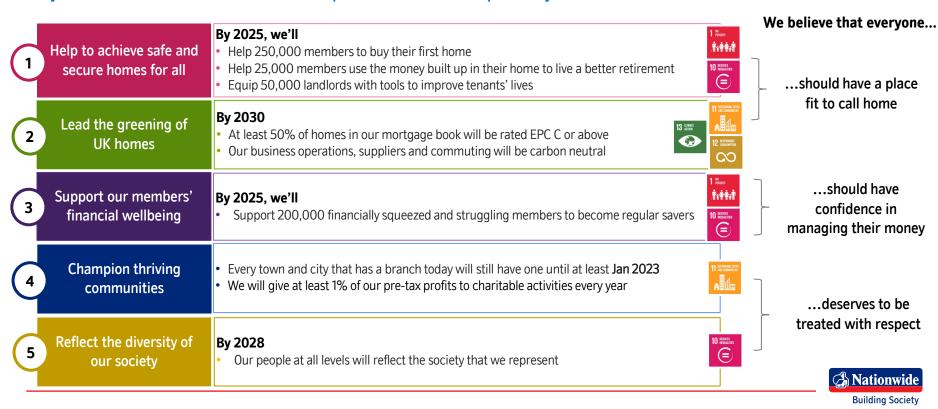


Convened four cross-industry action groups to tackle housing challenges related to availability, affordability and sustainability



### We are committed to helping build a stronger, kinder, greener society

Our five Mutual Good Commitments are embedded within our Society strategy and are core to our purpose of *building society, nationwide*. They are linked to the UN's Sustainable Development Goals and underpinned by a clear set of ambitions.



**Building Society** 

### We have already made good progress towards our Mutual Good Commitments

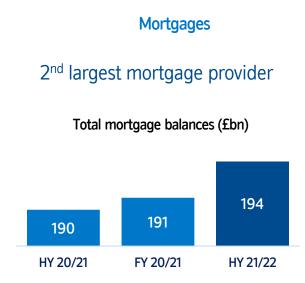
1	Help to achieve safe and secure homes for all	Helping Hand and 95% LTV mortgages	Over 55s proposition  Buy to Let green further advance  The Landlord Works  Retrofit proposition pilot		Future of Home cross- industry	of Net with k	ith the ever-present challenge Net Zero we have partnered ith key organisations to effect al change.		
(2	Lead the greening of UK homes	Green reward & green additional borrowing			action groups	2019	TCFD TCFD		
3	Support our members' financial wellbeing	PayDay- SaveDay / Start to Save	Scam Checker Service	Fair by Design	Code of best practice for debt collection & recovery	2020	Green Finance Institute  PCAF		
4	Champion thriving communities	Branch Promise	Community grants	Nationwide Foundation	Mutual Respect partnerships		UNEP PRINCIPLES FOR FINANCIAL PRINCIPLES FOR RESPONSIBLE INITIATIVE BANKING NET ZERO		
5	Reflect the diversity of our society	Inclusive leadership	Nationwide Networks	Encouraging diversity declarations	Future of Work	2021	Net-Zero Banking Alliance  ecovadis  SCIENCE BASED		
							TARGETS Nationwide		

## **Performance Update**





### Continued growth and strong business performance



• Market share of stock was 12.4% (March 2021: 12.5%)

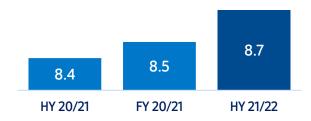


• Market share of stock was 9.6% (March 2021: 9.4%)

#### **Current Accounts**

1 in 10 current accounts<sup>1</sup> are with us

Total number of current accounts (millions)



Market share of stock was 10.3% (February 2021: 10.2%)<sup>1</sup>

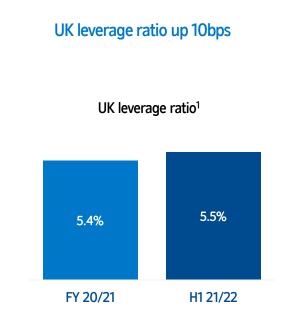


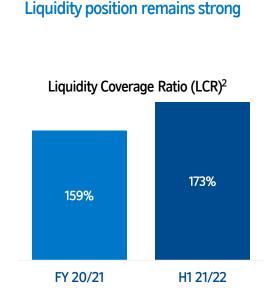
### As a mutual, we measure our performance on what matters most to our members 9

Key performance indicators	Measure	Target	HY 2021/22 performance		
Outstanding service	Customer satisfaction	FRS: 1st + 2.0%pts in our peer group	1st + 3.3%pts <sup>1</sup>		
	customer sutisfaction	UKCSI: Top 5	Joint 19 <sup>th 2</sup>		
Malua fan maamalaana	Member financial benefit <sup>3</sup>	At least £400m p.a.	£145m		
Value for members	Committed members <sup>3</sup>	3.6m by 2022	3.6m		
Financial strength	UK leverage ratio	> 4.5%	5.5%		











<sup>&</sup>lt;sup>1</sup> H1 2021/22 UK leverage ratio of 5.5% includes 0.2% relating to software assets and comprises £12.4bn (5.0%) of CET1 and £1.3bn (0.5%) of AT1; FY 2020/21 ratio of 5.4% comprised £12.0bn (4.9%) of CET1 and £1.3bn (0.5%) of AT1. <sup>2</sup> LCR is reported on a rolling 12 month average basis.

## **Financials**





### Income growth and a release in loan impairments increases profit

£ million	H1 2020/21	H1 2021/22
Net interest income	1,448	1,706
Net other income	55	188
Total Income	1,503	1,894
Costs	(1,033)	(1,025)
Loan impairments	(139)	34
Provisions for liabilities and charges	(26)	(53)
Underlying profit	305	850
FSCS release/(charge)	-	-
Gains from derivatives and hedge accounting	56	3
Statutory profit	361	853

- Net interest income increased by £258m, largely due to the market increase in new business mortgage margins during 2020, driven by strong demand for mortgages coupled with macroeconomic uncertainty through much of 2020
- Net other income increased by £133m, mainly driven by an investment in a liability management exercise in H1 2020/21, a fair value uplift on investments in H1 2021/22, and higher income across banking products
- Costs decreased by £8m, reflecting lower business as usual and restructuring costs largely offset by increased investment spend in the period and a charge relating to historic fraud losses
- The net loan impairment release of £34m reflects house price growth and improvements in the economic outlook

Key ratios (%)	H1 2020/21	H1 2021/22
Underlying cost income ratio	68.7	54.1
Net interest margin	1.15	1.24



### We maintain a low risk, strongly capitalised balance sheet

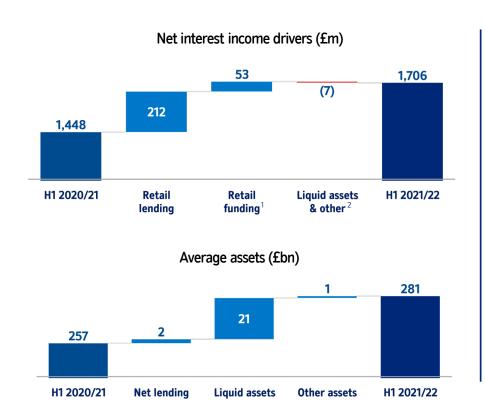
£ billion	04 Apr 21	30 Sep 21	%
Residential mortgages	190.7	194.0	68
Retail unsecured	3.9	4.2	2
Public Sector <sup>1</sup>	6.1	5.8	2
Commercial Real Estate	0.8	0.7	0
Total Lending <sup>2</sup>	201.5	204.7	72
Liquidity <sup>3</sup>	45.8	73.7	26
Other assets	7.6	7.0	2
Assets	254.9	285.4	100
Retail deposits <sup>4</sup>	170.3	177.4	62
Wholesale funding	59.5	82.3	29
Other liabilities	3.2	2.9	1
Capital & reserves <sup>5</sup>	21.9	22.8	8
Liabilities	254.9	285.4	100

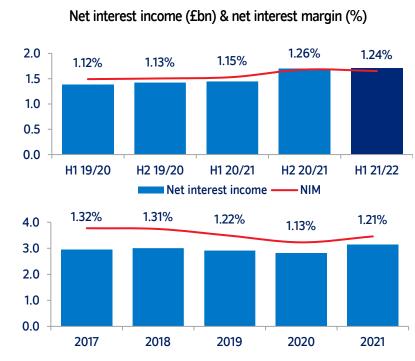
- Balance sheet growth driven by an increase in liquidity as a result of increases in wholesale funding (including TFSME) and retail deposits
- Low risk balance sheet: 95% of total lending secured on low risk residential property (average indexed LTV of 53%)
- Capital position remains robust with our CET1 and UK leverage ratios at 37.7% and 5.5% respectively

Key ratios (%)	04 Apr 21	30 Sep 21
Liquidity coverage ratio (12m avg.)	159	173
CET1 ratio	36.4	37.7
excluding software assets	35.4	36.9
UK leverage ratio	5.4	5.5
excluding software assets	5.2	5.3



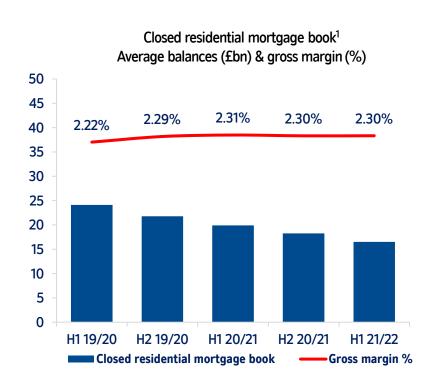
### Net interest margin driven by improved mortgage margins & increased liquidity

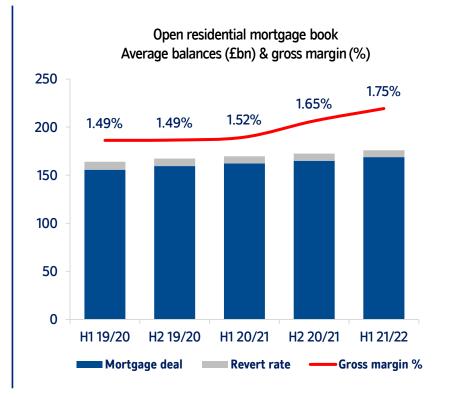






### New business contribution continues to outweigh run-off of the closed book







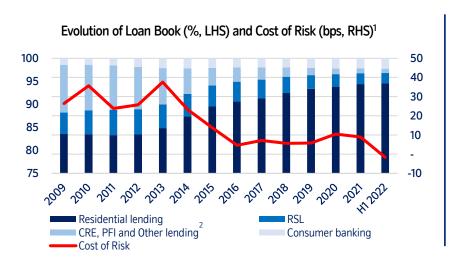
#### Business as usual costs continue to reduce as we drive further efficiencies

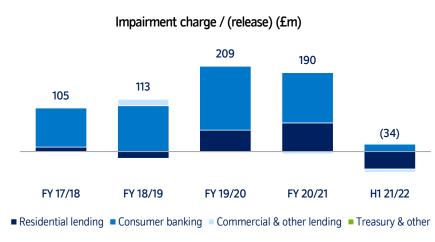
£ million	H1 20/21	H1 21/22	YoY Movem	ent
Business as usual	663	643	(20)	t
Investment & Depreciation	331	352	21	t
Costs Excluding Restructuring	994	995	1	1
Restructuring <sup>1</sup>	39	6	(33)	1
Costs Including Restructuring	1,033	1,002	(31)	ţ
Historic Fraud Losses	-	23	23	t
Total Costs	1,033	1,025	(8)	ţ

- 3% lower business as usual costs reflect the continued focus on efficiency to mitigate the impact of inflation, variable pay and volume growth
- Costs excluding restructuring and nonrecurring items have stayed flat reflecting increased investment spend in the period re-prioritised from last year
- Restructuring costs have reduced following the expected peak of this spend during 2020/21
- We have incurred a charge of £23m following a review of historic fraud cases



#### House price growth and continued focus on low-risk assets reduces Cost of Risk





- Following an elevated period for Cost of Risk (CoR) during the pandemic, CoR has fallen significantly given the small release in impairments provision in H1 as a result of recent house price growth and the latest economic scenarios
- Credit provisions continue to be predominantly driven by changes in IFRS9 economic assumptions



### Strong asset quality sustained over the period

Unsecured

30 Sep 21

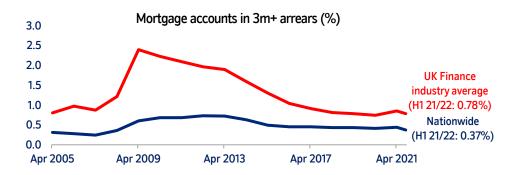
4,660

486

1.12

Balanta and	Resid	ential	Unse	C
Retail lending	04 Apr 21	30 Sep 21	04 Apr 21	
Total balances (£m)	191,023	194,282	4,404	
Provision balances (£m)	317	273	502	
3m+ arrears <sup>1</sup> (%)	0.43	0.37	1.33	
3m+ arrears industry average <sup>2</sup> (%)	0.85	0.78		
Total negative equity balances (£m)	169	114		
Negative equity (£m)	20	12		
Forbearance (£m)	1,418	1,352		
Average LTV (%, by value)				
New Business	70	70		
Loan Stock	56	53		

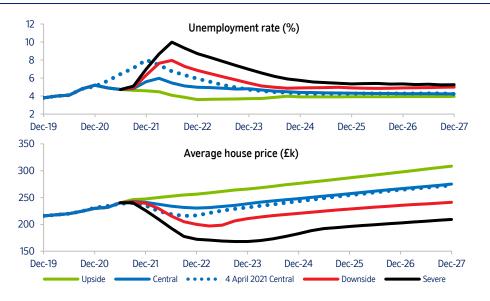
- Arrears rates have remained low and continue to outperform the industry average, however they will have been suppressed by payment deferrals and government support measures
- Forbearance levels have remained broadly stable over the period
- With house price increases during the year, the average indexed LTV of total loan stock has reduced to 53% (2021: 56%)





### The economic outlook has improved since year-end

%	5-year average <sup>1</sup>	Dec-20 to Peak <sup>2</sup>	Dec-20 to Trough <sup>2</sup>		
GDP Growth					
Upside	3.7	19.9	(1.6)		
Central	2.9	15.5	(1.6)		
Downside	2.4	12.4	(1.6)		
Severe Downside	1.1	5.6	(2.2)		
HPI Growth					
Upside	4.5	24.7	0.8		
Central	2.3	11.9	0.3		
Downside	(0.1)	5.2	(14.3)		
Severe Downside	(3.1)	4.5	(26.8)		
Unemployment	5-year average <sup>1</sup>	Peak <sup>3</sup>	Trough 3		
Upside	4.0	4.9	3.6		
Central	4.8	6.0	4.3		
Downside	5.7	8.0	4.7		
Severe Downside	6.8	10.0	4.7		



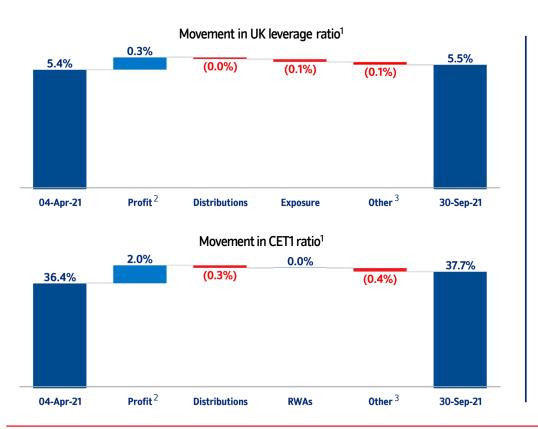
- The weightings assigned to the upside and downside scenarios have been amended during the period. The 30 September 2021 weightings are: Upside 30%, Central 40%, Downside 20% and Severe downside 10% (4 April 2021: 10%, 40%, 40%, 10% respectively).
- Unemployment is expected to rise to varying degrees across scenarios as government support is withdrawn. The house price projections reflect the robust growth recorded in 2020 and 2021, with reductions expected in 2022 across the central and downside scenarios.
- The impact of increasing/reducing the probability of a severe economic downside by 5% (and reducing/increasing the downside by a corresponding 5%) is an increase/reduction in provisions of £56m.
  Nationwide

### IFRS 9 staging and provisioning reflects continued post furlough uncertainty

		R	Residential	mortgag	es <sup>1</sup>					Unse	cured			
		04 Apr 2	1		30 Sep 2	1	'	04 Apr 21				30 Sep 21		
	Balance (£m)	Share of book (%)	Provision coverage (%)	Balance (£m)	Share of book (%)	Provision coverage (%)		Balance (£m)	Share of book (%)	Provision coverage (%)	Balance (£m)	Share of book (%)	Provision coverage (%)	
Stage 1	178,747	94	0.04	183,868	95	0.03	'	3,141	71	1.5	3,502	75	1.3	
Stage 2	10,659	5	1.7	8,864	4	1.6		990	23	21.0	881	19	21.6	
of which: >30 dpd	338			305				13			14			
Stage 3 and POCI	1,549	1	4.8	1,486	1	4.9		273	6	90.0	277	6	89.9	
of which: >90 dpd or in possession	740			647				56			50			
of which: charged off accounts	n.a.			n.a.				209			210			
Total	190,955		0.17	194,218		0.14		4,404		11.4	4,660		10.4	
Memo: Stage 3 coverage exc charged off accounts (%)	•		n.a.			n.a.				<i>7</i> 2			69	



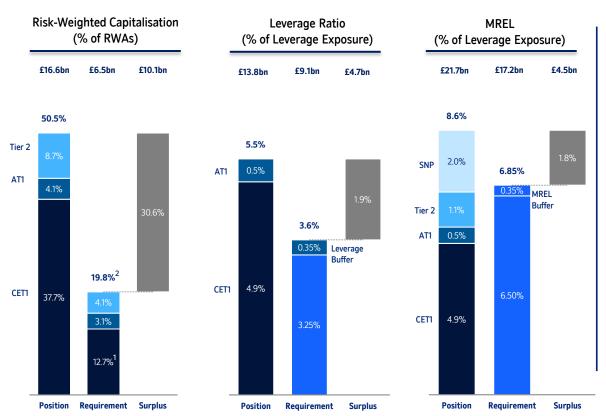
### We remain strongly capitalised



- Profits contributed strongly to capital growth
- The treatment of software intangibles contributes c.0.2% to the UK leverage ratio and c.0.8% to the CET1 ratio. The PRA have confirmed they will reverse the favourable treatment from 1 January 2022 as set out in PS17/21



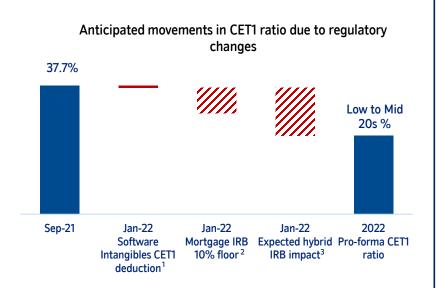
### We meet current and expected regulatory capital requirements



- Our capital structure, as highlighted by surplus CET1 resources, reflects our business model as a building society and how we distribute value to our members
- We hold sufficient capital surpluses to ensure all regulatory capital requirements across risk based, leverage and MREL frameworks are met
- The PRA are yet to consult on Basel 3.1, however, based on our latest interpretation we expect the CET1 ratio to reduce by approximately 50%. This is based on 30 Sep 2021 and is a result of the RWA output floor. We will manage the impact on a transitional basis through organic capital growth
- We expect to remain leverage constrained over the medium-term notwithstanding the anticipated changes to the risk-based capital framework

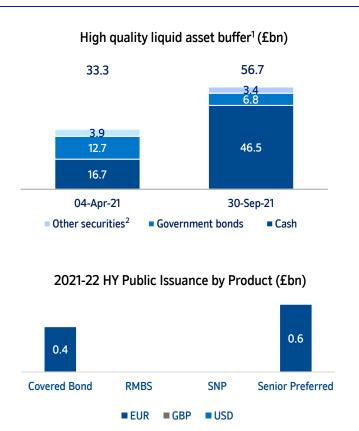


#### Regulatory change is expected to reduce CET1 ratio over the next 12 months



- The PRA have confirmed their decision to reverse the software intangible deduction from 1 January 2022 as set out in PS17/21<sup>1</sup>
- The implementation of the PRA's UK equivalent of CRR2 also set out in PS17/21 is not expected to materially change our capital requirements
- The impact of the introduction of a 10% mortgage portfolio risk weight floor<sup>2</sup> by the PRA on 1 January 2022 will be superseded by the expected impact of the introduction of a 'hybrid' through the cycle modelling approach<sup>3</sup> for IRB accredited firms
- We are expecting this to result in a material decrease in our reported CET1 ratio to the low-to-mid 20s% range from 1 January 2022
- However, we expect to retain a significant surplus above the MDA threshold even under a severe stress scenario

### Our liquidity and funding position supports our financial strength



- We maintain a strong liquidity position, with a Liquidity Coverage Ratio<sup>3</sup> of 173% (4 April 2021: 159%).
- We have issued a €500mn 20yr Covered bond and €750mn 7yr Senior Preferred in H1 2021. Since 30th Sept we have issued a further \$1bn 5yr Senior Preferred.
- In addition to this, we expect to be active in Senior Unsecured, Covered Bond and Securitisation markets in H2 2021, with volumes increasing further in subsequent years as the Society seeks to prudently manage the refinancing of TFSME (£21.7bn drawn).
- We continue to manage and optimise maturities, targeting new issuance tenors beyond the TFSME redemption window.



## **Closing Remarks**





#### Our mutual difference sets us apart and enables us to make a contribution to society

#### **Building PRIDE**

Creating a healthy culture for our people

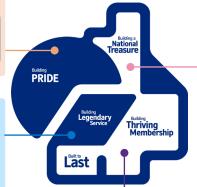


• Led the industry with our Future of Work commitment, to offer our 13,000 office-based employees the ability to work from anywhere in the UK

#### **Building Legendary Service**

Doing our very best to serve our members

• Extended our **Branch Promise**, originally made in 2019, to remain in every town or city we are in today, until at least 2023



#### **Building Thriving Membership**

Growing and serving our membership

 Leading from the front, supporting first time buyers -We were the first major lender to return to offering 95% LTV loans after the first lockdown in 2020. And this year, we launched our market-leading Helping Hand mortgage

 Innovated to deliver value beyond rate with a £1 million member monthly prize draw and current account switching incentive

#### **Building a National Treasure**

Contributing to our wider community



- Supporting our communities, awarding £13.7 million grants across 350 projects since our Community Boards were founded in 2017
- Supporting **greener homes** with our green propositions, the sustainable Oakfield housing development and new retrofit proposition pilot
- Taking a bolder voice on the things that matter to our members with our Together Against Hate campaign and Mutual Respect partnerships
- Influencing on policy including financial support for tenants with Covid-related rent arrears; and securing a change to sentencing guidelines providing protection for frontline colleagues against abuse





## **Questions**





#### **Contact information**

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#### **Investor Relations Mailbox**

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#### **Investor Relations Website**

https://www.nationwide.co.uk/investor-relations/



# **Appendix**

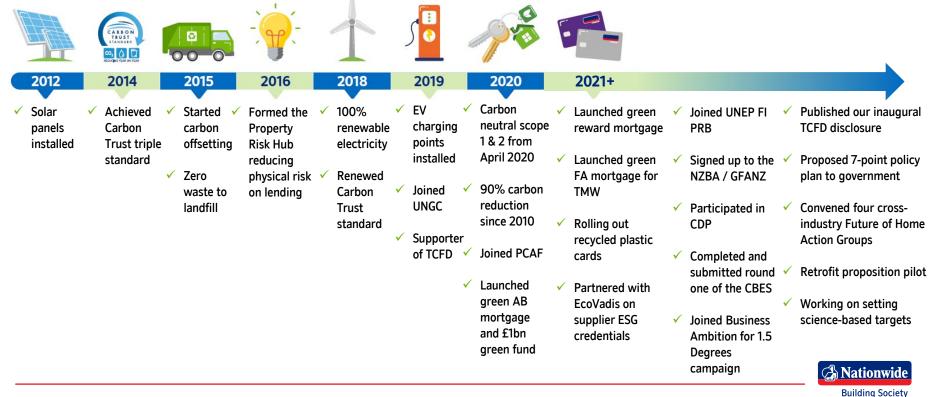




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#### We've been building upon our strong green foundations since 2012

We started our transition to a greener economy a number of years ago. Further enhancements are planned for 2021/2022 and beyond, with a focus on greening UK homes.



#### Lower structural hedge income but we are naturally positioned for higher rates

H1 20/21 vs H1 21/22	Income Change (£m)
Reserves/CCDS Structural Hedge (incl. within Liquid Assets and Other on slide 14)	(8)
Current Accounts Structural Hedge (incl. within Retail Funding on slide 14)	(11)
Hedging for Floored Savings (incl. within Liquid Assets and Other on slide 14)	(18)

- We undertake structural hedging to smooth income volatility due to short-term changes in interest rates.
- The level of income drag has reduced as the gap between maturing hedge rates and reinvested hedge rates has narrowed.
- Further hedging is in place as a mitigant to the margin compression on temporarily floored savings balances (not eligible for structural hedging)
- Income from these hedges, whilst remaining positive, decreased as a result of hedge maturities.

NII sensitivity (£m)	FY 2020/21	HY 2021/22
+50bps shift in rates	n/a¹	+47
+25bps shift in rates	+8	+26
-25bps shift in rates	(100)	(118)

- This analysis assumes
  - A static balance sheet
  - An instantaneous parallel shift in prevailing interest rates
  - A 100% pass-through on all managed rate products (unless a 0% floor is reached).
- Upward sensitivities are broadly linearly scalable for larger shocks.
- 1bp of margin widening on managed rate deposits equates to c.£12m of NII sensitivity.



### Split of residential mortgages IFRS 9 staging and provisioning

	Prime mortgages <sup>1</sup>						Buy to let and legacy					
	04 Apr 21			30 Sep 21			04 Apr 21			30 Sep 21		
	Balance (£m)	Share of book (%)	Provision coverage (%)	Balance (£m)	Share of book (%)	Provision coverage (%)	Balance (£m)	Share of book (%)	Provision coverage (%)	Balance (£m)	Share of book (%)	Provision coverage (%)
Stage 1	143,500	96	0.01	146,797	97	0.01	35,247	85	0.14	37,071	87	0.12
Stage 2	5,313	3	0.7	3,873	2	0.7	5,346	13	2.6	4,991	12	2.3
of which: >30 dpd	202			189			136			116		
Stage 3 and POCI	893	1	4.1	890	1	3.8	656	2	5.8	596	1	6.5
of which: >90 dpd or in possession	388			358			352			289		
Total	149,706		0.06	151,560		0.05	41,249		0.54	42,658		0.47



### Strong credit ratings reflect prudent business model

Credit Ratings	Senior preferred	Short term	Senior Non- Preferred	Tier 2	AT1	Outlook	Latest update
Standard & Poor's <sup>1</sup>	A+	A-1	BBB+	BBB	BB+	Stable	October 2021
Moody's <sup>2</sup>	<b>A</b> 1	P-1	Baa1	Baa2	Ba1	Stable	July 2021
Fitch <sup>3</sup>	A+	F1	Α	BBB+	BBB-	Stable	July 2021

<sup>&</sup>lt;sup>1</sup> S&P Global Ratings – Research Update: Nationwide Building Society Upgraded To 'A+' On Resilience And Supporting U.K. Environment; Outlook Stable October 29, 2021. <sup>2</sup> Moody's Investors Service – Rating Action: Moody's takes rating actions on Barclays, Lloyds, Santander UK, Nationwide and Close Brothers, following update to banks methodology 13 July 2021. <sup>3</sup> Fitch Ratings – Press Release: Fitch Revises Nationwide Building Society's Outlook to Stable; Affirms at 'A' 5 July 2021.

#### ...with continued improvement in our Environmental, Social and Governance (ESG) ratings

ESG Ratings	Rating	Scale	Date
MSCI	Α	AAA to CCC	October 2021 <sup>4</sup>
V.E, part of Moody's ESG Solutions	58	0 to 100	January 2021 <sup>5</sup>
ISS ESG	C+	A+ to D-	July 2020 <sup>6</sup>

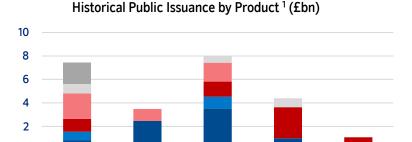
#### Nationwide is also rated by Sustainalytics, details can be found at <u>sustainalytics.com</u>

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#### We continue to remain active in core term funding markets

20-21

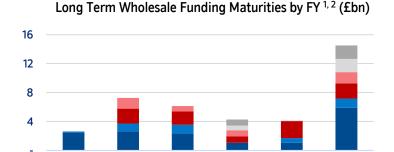


19-20

■ Covered Bond ■ RMBS ■ Senior Preferred ■ SNP ■ Tier 1 ■ Tier 2

17-18

18-19



23-24

■ Covered Bond ■ RMBS ■ Senior Preferred ■ SNP ■ Tier 1 ■ Tier 2

24-25

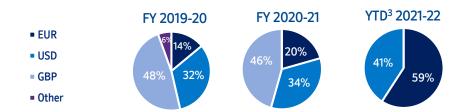
25-26

26+

#### Historical Public Issuance by Currency

21-22

22-23



21-22



### **Glossary**

Measure	Definition
Net satisfaction in core products (slides 2, 3, 9)	© Ipsos MORI 2021, Financial Research Survey (FRS), for the 12 months ending 31 March 2013 to the 12 months ending 30 September 2021. Results based on a sample of around 46,000 adults (aged 16+). The survey contacts around 53,000 adults (aged 16+) a year in total across Great Britain. Interviews were face to face, over the phone and online, taking into account (and weighted to) the overall profile of the adult population. The results reflect the percentage of extremely satisfied and very satisfied customers minus the percentage of customers who were extremely or very or fairly dissatisfied across those customers with a main current account, mortgage or savings. Those in our peer group are providers with more than 3.5% of the main current account market as of April 2021 - Barclays, Halifax, HSBC, Lloyds Bank, NatWest, Santander and TSB. Prior to April 2017, those in our peer group were providers with more than 6% of the main current account market – Barclays, Halifax, HSBC, Lloyds Bank (Lloyds TSB prior to April 2015), NatWest and Santander.
Trust (slide 2)	Source: Nationwide Brand Guidance Study compiled by Kantar, based on customer and non-customer responses for the 12 months ending September 2021. Financial brands included Nationwide, Barclays, Co-operative Bank, First Direct, Halifax, HSBC, Lloyds Bank, NatWest, TSB and Santander, with Nationwide first for trust amongst non-customers and joint first with First Direct for trust amongst customers.
Committed members (slide 9)	Committed members have at least two products with us, including one of their: main personal current account, a mortgage of at least £5,000 or a savings account balance of at least £1,000.
Member Financial Benefit (slide 2, 3, 9)	Member financial benefit is quantified as our interest rate differential plus incentives and lower fees.



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